

Pillar 3 remuneration disclosures

Decision-making process for remuneration policy

Walker Crips Group has formed a Remuneration Committee which meets regularly to consider human resources issues relating to terms and conditions of employment, remuneration and retirement benefits. Within the authority delegated by the Board, the remuneration Committee is responsible for approving remuneration policy and in doing so takes into account the pay and conditions across our Group. This includes the terms of bonus plans, share plans, other long-term incentive plans and the individual remuneration packages of executive Directors and other senior Group employees, including all in positions of significant influence and those having an impact on our risk profile (Code Staff).

There were two meetings of the Remuneration Committee during the year ended 2016.

The members of the Remuneration Committee throughout 2016 were D Gelber, H Lim and M Wright. M Wright was chairman of the Committee throughout that period. All members were non-executive directors.

External consultants

The Committee received independent advice on executive remuneration issues from PWC. Other consultants are used from time to time to advise on specific issues.

No individual is involved in decisions relating to his or her own remuneration.

Pillar 3 remuneration disclosure for Walker Crips Group for the year ended 31 March 2016

a) Role of the relevant stakeholders

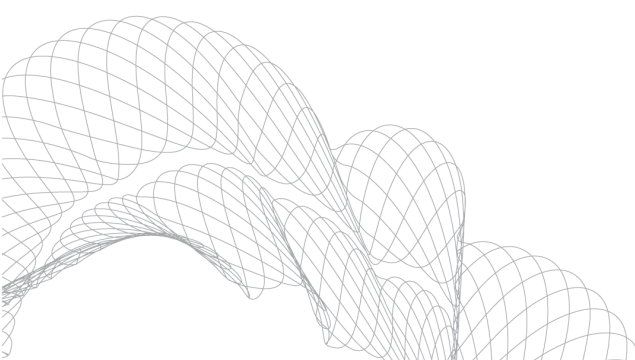
The Remuneration Committee takes full account of the company's strategic objectives in setting remuneration policy and is mindful of its duties to shareholders and other stakeholders. The Committee seeks to preserve shareholder value by ensuring the successful retention, recruitment and motivation of employees.

b) Code Staff criteria

The following groups of employees have been identified as meeting the FCA's criteria for Code Staff:

1. Directors
2. Significant Influence Functions

The categories above include all senior level management across the Group.



c) The link between pay and performance for Code Staff

Code Staff Remuneration is made up of fixed pay (i.e. salary and benefits) and performance-related pay. Performance related pay is designed to reflect success or failure against a range of targets.

The Company provides incentives which are designed to link reward with the long-term profit based success of the Company and recognize the responsibility participants have in driving its future success and delivering value for shareholders.

The structure of the remuneration package is such that the fixed element is sufficiently large to enable the Company to operate a truly flexible bonus policy.

d) Aggregate remuneration cost for Code Staff by business area (All entities)

There were 22 code staff categorized as senior management. Aggregate remuneration expenditure in respect of Code Staff was £ 2.88m

Fixed remuneration consists of base salaries for executives and fees for non-executive directors and benefits. Variable remuneration consists of regular payments of commission and bonus.

Senior Management	
Number of Code Staff	22
Fixed remuneration	£2.25m
Variable remuneration	£0.63m
Aggregate	£2.88m

